



Nestlé Good food, Good life

re**generation**

Advancing our sustainability agenda SSF Annual Conference 2022

Mark Schneider
CEO, Nestlé S.A

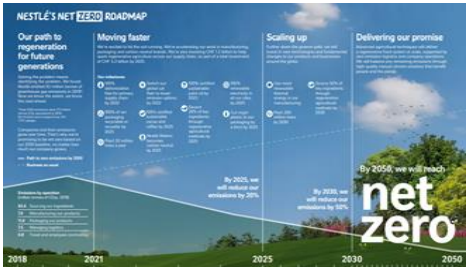


Our actions in sustainability

Nestlé: our sustainability agenda is evolving



2019



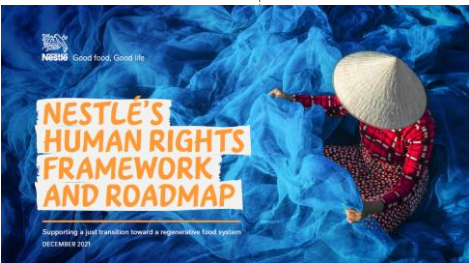
2020



2021



2022



Our business is dependent on a healthy, resilient environment



Supporting a just transition to regenerative agriculture



**Improving
soil health**



**Fostering
biodiversity**



**Supporting
communities**
equipping farmers with
tools & knowledge to
implement regenerative
practices



**Strengthening
water cycles**



**Improving
livestock
management**

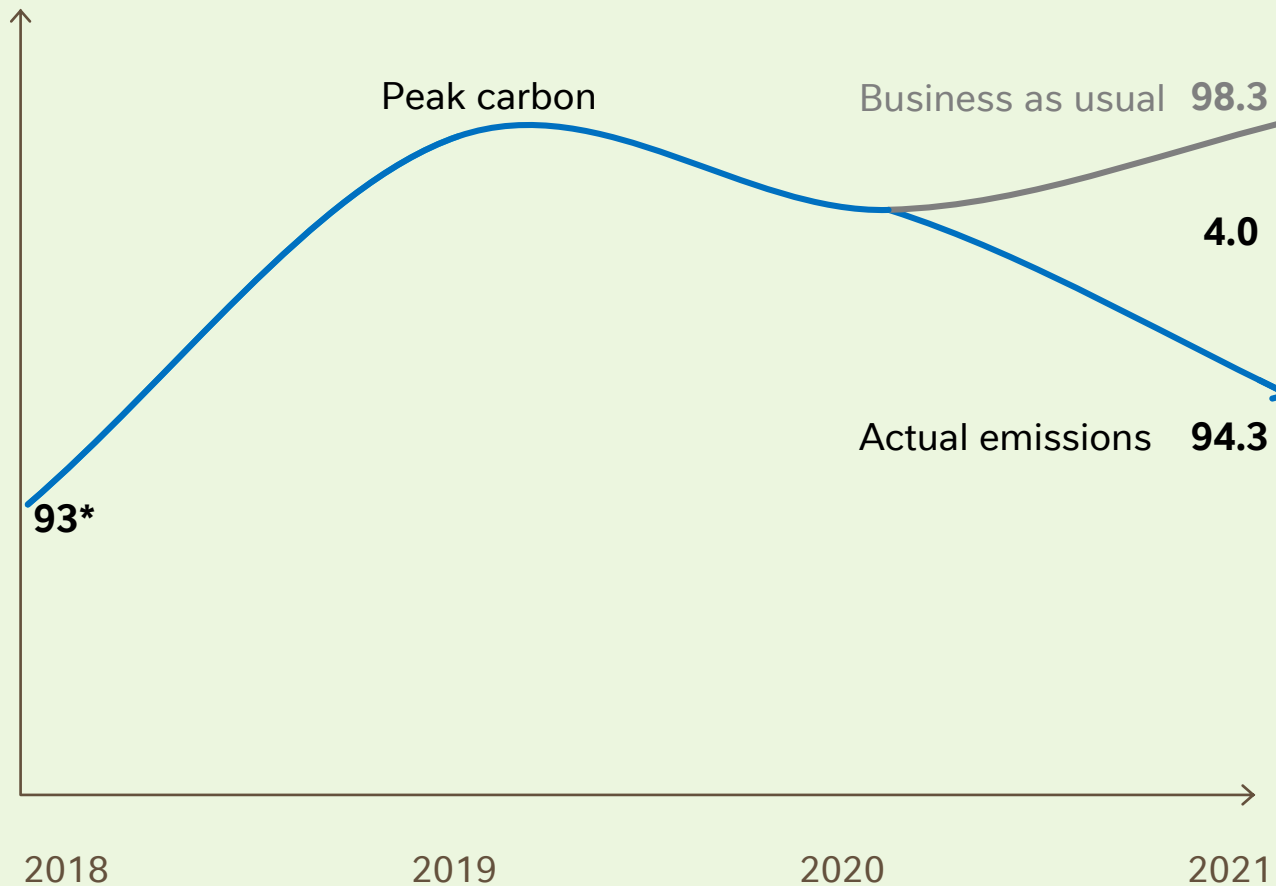


**Reducing
GHG footprint**

Net Zero roadmap update

Greenhouse gas (GHG) emissions reductions

Million tonnes of CO₂e



- **Peak carbon is behind us**
- **2 consecutive years of reduction**, even as business volume has grown
- **On track** to reduce emissions vs. 2018 baseline:
 - -20% by 2025
 - -50% by 2030

* Adjusted scope due to acquisitions and divestitures, aligned with SBTi

Embracing circular solutions: sustainable packaging

Our long-term vision is that none of our packaging ends up in landfill or as litter
Activation is through a five-point strategy



Scaling alternative delivery systems

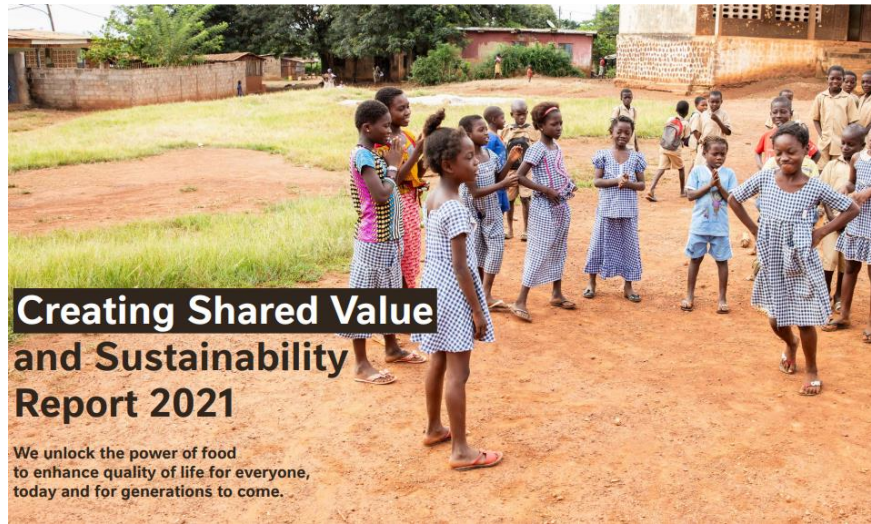


- Reusable containers
- Refill systems
- Single-dose dispensers
- In-store dispensers
- Bulk Home Refill Delivery



Our reporting

Transparency is key to ensuring stakeholder confidence



Raising the bar on transparency through external assurance

9

KPIs
assessed



4.0

mn tonne
GHG reductions
(CO₂e)
projects since 2018

via Nestlé

74.9%

plastic packaging
designed for recycling

124.6

bn servings of affordable
nutrition with micronutrient
fortification

97.2%

deforestation-free
*in our primary meat, palm oil, pulp and
paper, soya and sugar supply chains*

8.1%

virgin plastic reduction
versus 2018 baseline

27.2%

women in top 200+
senior executive positions

16.3%

key ingredients
produced sustainably

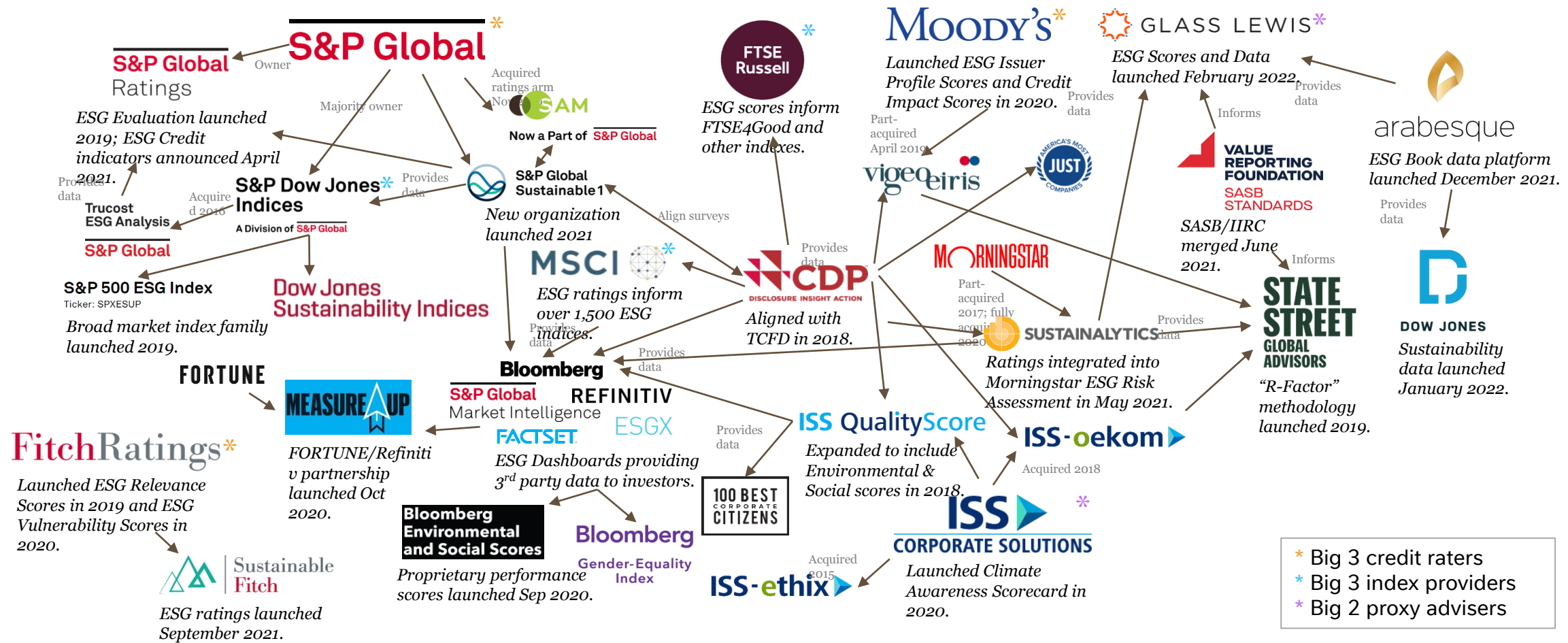
2.3

mn m³ reduction in water
use in our factories

1.44

mn young people
helped with access to
economic opportunities

The ESG data ecosystem is complex and creates competing and increasingly unsustainable demands on companies to report



Source: Corporate Citizen, 2022